CONSUMER OPERATED SERVICES PROGRAM (COSP) FIDELITY REPORT

Date: November 3, 2023

To: April Dickerson, Chief Executive Officer

From: Annette Robertson, LMSW Vanessa Gonzalez, BA AHCCCS Fidelity Reviewers

Introduction

Arizona Health Care Cost Containment System has contracted with Western Interstate Commission for Higher Education Behavioral Health Program to conduct Fidelity Reviews using the Substance Abuse and Mental Health Services Administration (SAMHSA) Consumer Operated Service Program Fidelity Scale, an evidence-based practice (EBP).

Method

On September 26 - 27, 2023, Fidelity Reviewers completed a review of Recovery Empowerment Network (REN) - a Consumer Operated Service Program (COSP). This review is intended to provide specific feedback in the development of your agency's services in an effort to improve the overall quality of behavioral health services in the Central Region of Arizona.

REN is a stand-alone peer run program offering recovery-based programming and support to persons with a mental illness. The program contains a Supported Employment program, which is not included in this review.

The individuals served through this agency are referred to as members. For the purpose of this report, the phrase "lived experience" refers to people with personal psychiatric care or a person with psychiatric recovery.

This review was conducted remotely, using videoconferencing to interview staff and members.

During the fidelity review, reviewers participated in the following activities:

- Virtual video tour of the center's facility with the Chief Executive Officer on September 26, 2023.
- Interview via videoconference with the Chief Executive Officer.
- Focus group by videoconference with five supervisory staff accessed by individual links.
- Focus group by videoconference, accessed by individual links, with five nonsupervisory staff.
- Focus groups (two) by videoconference with a total of six participating program members.

• Review of the center's key documentation, including organizational documents, Articles of Incorporation, policies, annual reports, training materials, job descriptions, and review of the program's website, etc.

The review was conducted using the Substance Abuse and Mental Health Services Administration (SAMHSA) Fidelity Assessment/Common Ingredients Tool (FACIT) of the *Consumer Operated Service Evidence Based Practice Tool Kit.* Using specific observational criteria, this scale assesses the degree to which an agency's operation aligns with a set of ideal standards established for high-fidelity COS. The 46-item scale considers the agency's operations in 6 domains: Structure, Environment, Belief Systems, Peer Support, Education, and Advocacy. Each ingredient is rated on a point scale, ranging from 1 (not implemented) to 5 (fully implemented with little room for improvement).

The FACIT was completed following the visit. A copy of the completed scale with comments is attached as part of this report.

Summary & Key Recommendations

The agency demonstrated strengths in the following program areas:

- REN provides members with a supportive and engaging program that encourages member input and allows time and resources to provide one-to-one opportunities with staff.
- The program had been able to resolve staffing shortages and has expanded hours into the evening at least one day a week and also provides overnight activities.
- The program has implemented a Crisis Prevention training program for all staff. Several different courses are utilized to deliver the mandatory participation which also includes Recovery Support Training (RST).

The following are some areas that will benefit from focused quality improvement:

- Group Empowerment: Continue efforts to create pathways while also empowering members as a group within the program. Consider the value of supporting members to organize and run the member meeting with the option to then report to the Board of Directors.
- Spiritual Expression: Consider seeking input from members on how to increase opportunities to engage in activities to express and explore faith and spirituality while also continuing to offer the program as a safe environment to explore.

Ingredient	Ingredient	Rating	Rating Rationale	Recommendations
#				
			Structure	
			1.1 Consumer Operated	
1.1.1	Board Participation	1-5 5	At the time of the review, all officers and members of the Board of Directors (BOD) were identified as persons with lived experience. The BOD meets monthly, except for June and July, to discuss policies, procedures, and determines the budget for the program. Recently, at the annual member meeting, new BODs were elected. The program recently formed an Advisory Committee which is initially comprised of the two most recently termed	
1.1.2	Consumer Staff	1-5 5	out members of the BOD. Per staff interviewed, 100% of staff are persons with lived experience. Some positions within the program require Peer Support Certification. All new hires attend Recovery Support Training (peer support training) provided by the program.	
1.1.3	Hiring Decisions	1-4 4	Hiring decisions at the program are determined in collaboration of the program manager, directors, and the CEO.	 Consider involving members when hiring key program positions. Some programs offer a panel interview forum so that members of the program can be directly involved in the interviewing and hiring process.
1.1.4	Budget Control	1-4 4	At REN, the CEO and BOD develop the budget with input from members and staff. Members of the program are able to make requests for program enhancements such as recent acquisitions of a	

FIDELITY ASSESSMENT/ COMMON INGREDIENTS TOOL (FACIT)

1.1.5	Volunteer Opportunities	1-5 5	rowing machine, kayaks, and 28 new air conditioner units. During the review, interior walls were being updated with a more cheerful design and colors per member request. For salary adjustments, the program relies on data provided by Arizona State University and the American Council of Salary survey results. Staff at the program received a cost of living raise this last year of 8.7%. Each July is designated by the program as Employee Appreciation Month, during which time a number of events are planned. Multiple opportunities are facilitated by the program for members to volunteer in the community. Some of these include St. Vincent de Paul, Stardust, and providing back-packs with supplies for children in the foster care system. One member stated that volunteering is a sign of wellness and instills a deep sense of pride because they are able to help others. Members of REN have the opportunity to become				
			Members of REN have the opportunity to become staff. All volunteers of the program are persons with lived experience. Members do have an opportunity to volunteer on the BOD, but at the time of the review there were none currently appointed.				
	1.2 Participant Responsiveness						
1.2.1	Planning Input	1-5	Members have several opportunities to provide feedback into programming including quarterly member meetings, a suggestion box which is				
		5	reviewed each month during a staff meeting, a				

			Quick Response (QR) code for anonymous input	
			directly to the CEO, staff ask for feedback after	
			each group/activity, and can ask to meet one-to-	
			one with staff to discuss suggestions. In addition to	
			staff making announcements during morning and	
			afternoon groups, members are asked specifically	
			what they would like different and during all	
			special activities. One member reported the ability	
			to set an appointment with the CEO to discuss	
			concerns and felt that the CEO was receptive to	
			hearing those concerns. Staff reported that after	
			starting the camping program, members asked to	
			go to the Grand Canyon and has now gone four	
			times this past year and also provides participants	
			with a lifetime pass to national parks. A request	
			was also made to return the Hope and Healing	
			class. Staff are currently becoming certified to	
			deliver the program.	
			Members reported the program is quick to respond	
			to their requests and when a request is not	
			approved, members are informed why.	
1.2.2	Member	1-5	Members are informed of grievance procedures	Consider encouraging members to organize
	Dissatisfaction/		upon intake to the program. The procedure is	themselves to elect member representatives
	Grievance	5	posted in two parts of the building to facilitate	to run the quarterly Member Meeting.
	Response		engagement. One member stated staff frequently	Keeping minutes from those meetings may
			solicit member feedback. Several paths were	provide insight into trends and themes that
			identified to express dissatisfaction including	can be identified over time.
			meeting one-to-one with staff, accessing the QR	
			code, the suggestion box, and meeting with the	
			CEO. Member meetings is another setting where	
			complaints can be addressed. Member meetings	
			are run by staff and no meeting notes are taken.	
			When seeking feedback on how the program can	
			5	

			improve, members are allowed to express their thoughts and it is accepted.Staff will sit with members when filing a complaint if not comfortable doing so alone. Most often Recovery Coaches can address member complaints within the program, but it may move up to leadership, and occasionally to the CEO.	
			1.3 Linkage to Other Supports	
Tı N	inkage with Traditional Mental Health Services	1-5 5	One staff reported that interactions with traditional mental health providers is currently better than it has been in the past and attributes it partially to the Peer and Family Referral Center (PFRC) program staff; a community resource to connect individuals to agencies and providers to meet their needs. For members new to the system, the PFRC will accompany them on tours of other programs/agencies. Staff report collaborating with member clinical teams and other service providers, when necessary, after obtaining permission with intention to help members problem solve and foster an environment of teaching skills rather than build dependence. When staff contact clinical teams, they do so alongside the member to remain transparent and model communication skills. However, one staff notes that there are difficulties connecting with clinic staff. The program will coordinate with clinical teams for new referrals and share accomplishments of members already engaged . For all members, REN sends a monthly engagement report to their assigned clinic.	 System stakeholders may want to consider providing informational opportunities to providers to improve the understanding of the role of peer run organizations in member recovery. Specifically, how peer run organizations are peer directed and offer education as well as therapeutic support and should not be considered a "day program" for diversion or socialization.

			The program has connections with other providers	
			The program has connections with other providers	
			such as Mind 24-7, Molina Health, Recovery	
			Innovations, Terros Health, and Jewish Family and	
			Children Services. Some of those collaborations	
			include accessing emergent medical or psychiatric	
			services, and discharge planning. REN also partners	
			with UnitedHealthcare to provide autogenic	
			therapy. The program also allows the use of its	
			large meeting room to mental health entities.	
1.3.2	Linkage with	1-5	The program has collaborated with other COSP for	
	Other COSPs	_	resource fairs alongside other events such as a	
		5	recent 5K race sponsored by REN. The program has	
			offered their fleet of vehicles (7) when in	
			collaboration with other COS for mental health	
			related activities such as the Day at the Capital.	
			Other COSP, or Peer and Family Run Organizations	
			(PFRO), meet monthly to share resources and	
			discuss interpretation of changes such as the	
			recent rule modification due to prevalent fraud this	
			last year. As a group, PFRO, including REN, also	
			engage in regular meetings with the Office of	
			Individual and Family Affairs, and the Arizona	
			Behavioral Health Coalition.	
1.3.3	Linkage with	1-5	The program engages with multiple other service	
1.0.0	Other Service		agencies such as providing support to new mothers	
	Agencies	5	with fragile newborns. Neighbors of the program	
	0		are encouraged to engage in activities hosted by	
			the program such as the annul 5K race and	
			resource fair and by offering building space for	
			community meetings. Other agencies have	
			participated with REN in a candlelight vigil, bringing	
			awareness to suicide prevention. The program	

			provides support to other organizations by providing volunteers at food banks, Spring Training games, Boy Scout Camp, and Young Men's Christian Association (YMCA), among others. The program obtained a commercial dishwasher by applying for a grant through St. Mary's Foodbank.	
			Domain 2 Environment	
			2.1 Accessibility	
2.1.1	Local Proximity	1-4 4	The program remains in the same location as the past several years which is in a population cluster of a large metropolitan city with most members living within a 10-mile radiance. The program continues to have a small population of members in the Wickenburg area that are transported by taxi into the program. It is difficult to imagine a better suitable location for the program.	
2.1.2	Access	1-5 5	Most members take advantage of a taxi service through their insurance for transportation to the program and another 30 – 35% utilize public transportation. Bus stop and light rail access are within one block of the program. The program has at least seven vehicles utilized to transport members to the program and other activities in the community. Although a wheelchair accessible van is not one of them, staff will arrange transport for those members via access to the Medicaid taxi portal. The program has a bike rack near the entrance. When members are unfamiliar with the bus system, the program will provide assistance to gain competence.	

			There have been minor issues of vandalism and	
			catalytic converter theft from parked vehicles,	
			however; members report feeling safe at the	
			program.	
2.1.3	Hours	1-5	The program operation hours are Monday,	
		5	Tuesday, Wednesday, and Friday 7:30 am – 3:30	
			pm, Thursday 7:30 am – 7:30 pm, Saturday 7:30 am	
			– 2:30 pm, and occasional Sunday afternoons for	
			special events. The program offers one-time events	
			such as Super Bowl parties, attending professional	
			basketball games, and camping events that	
			typically are multiple days. Staff provide after-	
			hours support upon special arrangement and	
			salaried staff occasionally do receive after-hours	
			calls or will outreach members known to be dealing	
			with especially difficult times. This includes	
			occasional videoconferencing interactions and	
			secure messaging through social media platforms.	
			Members report they are happy with the hours.	
			One member suggested the program consider	
			another day that has evening hours.	
2.1.4	Cost	1-5	The program website indicates services are free to	
		5	members that are enrolled in the regional Medicaid	
		5	insurance company. For those not enrolled in,	
			payment options are available. At the time of the	
			review, no member of the program was paying fees	
			to attend programming. Members that no longer	
			are on Medicaid are able to continue services	
			without the burden of fees. All costs for special	
			activities, including overnights, are included in	

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2.1.5	Accessibility	1-4	The program has created an environment that can	
		4	accommodate persons with physical and sensory	
			limitations to attend and participate in activities. At	
			the main entrance ramps and electric doors	
			provide access to the lobby that has adequate	
			space as members sign in. On the main and second	
			floor, large wheelchair accessible gender-neutral	
			restrooms are available. An elevator to the second	
			floor assures all persons access. Gender specific	
			restrooms have a stall with handrails. Water bottle	
			stations are near restrooms.	
			In addition to using translation services and	
			assistive technology, the program has members	
			volunteer to help the visually impaired. For events	
			off campus, the program has vehicles for	
			transportation which includes a van. Some	
			members require special assistance getting in and	
			out of the van with use of a stepstool. Medical	
			transport is arranged for those in a wheelchair. The	
			program to find ways for members with physical	
			limitation to participate in activities such as using	
			bumpers when bowling, chair aerobics for exercise,	
			and assigning people to assist persons with physical	
			health needs such as members that use walkers	
			during camping excursions.	
			2.2 Safety	
2.2.1	Lack of	1-5	Members report there is no pressure to attend or	
	Coerciveness	5	participate in programming. When members arrive	
			to the program, they may be informed about	
			activities that day, but are allowed to just be	
			present if that is what is preferred that day. During	
			each group members are provided with a feedback	

				form and are welcome to identify needs and
				concerns. Staff and members report being met
				where they are at with no sense of coercion.
				where they are at with no sense of coercion.
				Per staff, members' participation is upon their
				preference and that the program works to provide
				multiple options daily. Some groups are a series, 4 -
				5 weeks, that members must sign up for to
				participate.
				Staff will ask permission to involve other entities,
				keeping in line with respecting member choice.
				Some members may be court ordered, and the
				program will provide attendance records to those
				members. Some staff do provide certificates of
				completion to agents of the court when there is
				signed releases of information. The program is
				collaborating with a diversion program allowing
				participants to complete an anger management
				program to prevent jail time. The program provides
				members with a certificate of completion as the
				program does not typically collaborate with those
				entities.
4	2.2.2	Program Rules	1-5	Upon intake, members are informed of the
			5	member created Member Code of Ethics. The
			Э	codes are updated at the annual Member Meeting
				or as needed. Additionally, at the beginning of each
				class, members determine the community
				guidelines for that class for that day which may
				include silencing phones, respectful
				communication, and a general expectation to
				participate.
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			2.3 Informal Setting	
2.3.1	Physical Environment	1-4 4	On the exterior, the program has an inviting atmosphere with bright and cheerful member designed <i>suicide prevention</i> mural on the large North wall. Program members were able assist in completion of the lower portion and the community was invited to provide feedback into the design. There are two patio areas for relaxing with umbrellas and benches/tables. A recently resurfaced parking area encircles the building. The main entrance opens to the bright open check- in area where members can go to the front desk or utilize a handheld device to check in for the day. Activities, pictures from recent events, and the menu are posted in the lobby. Internally, walls have been freshly painted and member artwork is proudly displayed. Office furniture was replaced for program staff. There appear to be many different areas where members may congregate whether in the initial large room, the dining area, the expansive gym, and spaces outside.	
2.3.2	Social Environment	1-5 5	REN provides a supportive environment for both members and staff. Both spoke of being inspired and motivated by each other. There appear to be no distinctions between members and staff.	
2.3.3	Sense of Community	1-4 4	Members and staff of the program affirmed that REN has created a sense of community. One member stated that by simply experiencing something together with other members builds a	

			connection, and then they go on to attend another	
			class and they are connected to even more people	
			at the program. Members expressed appreciation	
			for the diverse nature of the individuals that attend	
			the program, recognizing that they may not have	
			had the opportunity to convene with a variety of	
			persons from different backgrounds. REN was	
			described as being family-like, with multiple	
			generations.	
			To encourage community, REN provides activities	
			that encourage members to interact with someone	
			they may not know. Some of the game-oriented	
			examples included members finding an individual	
			that has three siblings, learning each other's names	
			through a game, or while camping members are	
			assigned a secret peer to learn more about them.	
			Another activity members enjoy is a speed dating	
			like game where members have three minutes to	
			learn all they can about each other before moving	
			on to the next member.	
			Interviewees reported that it is common for	
			members to spend time together away from the	
			program.	
			2.4 Reasonable Accommodation	
2.4.1	Timeframes	1-4	The program does not limit membership. Staff	
		Δ	stated that there are some members that are now	
		4	employed and may only engage in the program	
			once a month in larger group activities. The	
			program exists to meet member needs.	
			Domain 3	
			Belief Systems	

	3.1 Peer Principle					
3.1	Peer Principle	1-4 4	Members described program staff as being at the same level as members regardless of position at REN. Stories of recovery are mutually shared between members, and between staff and members. Individuals involved with the program share a value of mutual acceptance. One staff described gaining a lot more personally from the work than what they give, noting that by watching the growth and learning from participants, they are inspired. Some noted that the <i>peer principle</i> is at the core of REN with persons involved having more in common than differences.			
			3.2 Helper Principle			
3.2	Helper Principle	1-4 4	All members expressed having the opportunity to help one another at the program. Some assist others in signing up for activities and make a genuine effort with new members to feel welcome. One member affirmed a particular effort to reach out to younger members when new to the program and offers phone support.			
			3.3 Empowerment			
3.3.1	Personal Empowerment	1-5 5	Members of REN expressed feelings of strength and empowerment by being involved in the program and through the relationships they have developed while in the program. One member reported that participation in the program has empowered them to walk away from unhealthy situations. Another member relayed that coming to			

		the program helps them cope with the issues of the world. Staff model recovery and person-centered language in an effort to give them their power back and reducing stigma around mental illness.	
3.3.2 Personal Accountabili	1-5 ;y 5	At REN, members are expected to be accountable for their actions as reflected in the Member Code of Ethics and reviewed at the beginning of each class. Discussion may include expression of self- respect and respect of others, utilizing recovery language, and consideration of others and their well-being. Staff described helping members accept personal responsibility for choices. Through candid dialogue when addressing problems, staff discuss the repercussions of taking, or not taking, action. This may occur when members decide not to involve their clinical team when problems emerge.	
3.3.3 Group Empowerme	1-4 nt 3	Members report participation has helped them have more confidence interacting with others and helps them have a more positive outlook on life. Newly found individual skills of self-advocacy translate to empowerment of the membership group. Members feel they can make an impact on the program. No members are currently seated on the BOD. Leadership at the program are strategizing to stir interest in board participation. The primary purpose of the Advisory Committee is to increase member interest in participating on the BOD.	• Continue efforts to empower members as a group within the program. Consider the value of supporting members to organize and run the Member Meeting with the option then to report to the BOD. These actions may provide a natural pathway to participation.
		3.4 Choice	

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3.4	Choice	1-5	Members described many options available to	
		5	consider when participating in the program. Aside	
			from the intentional classes where registration is	
			required, members can attend daily groups that do	
			not require commitment, attend scheduled	
			activities off site, participate in camping excursions,	
			and attend any of the weekly activities such as a	
			music/karaoke-based program Friday afternoons.	
			For activities that require registration, members	
			can sign up in the Courage Lab or with any staff.	
			The program has the capability for members attend	
			via videoconference platform, but staff report	
			members prefer in-person activities.	
			Participation while at the program is entirely	
			voluntary. Members have the right to decline	
			attending classes or activities when presence at the	
			program is the goal that day, leaving isolation	
			behind.	
			3.5 Recovery	
3.5	Recovery	1-4	At REN, recovery is included in the name and is part	
			of its culture. Both members and staff describe	
		4	recovery as individualized. A participants path of	
			recovery may change week to week and was	
			described as non-linear. Staff lead by example with	
			the language used and their actions.	
			3.6 Spiritual Growth	
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3.6	Spiritual	1-4	Members of the program reported the ability to	Consider seeking input from members on how
3.6	Spiritual Growth		express personal opinions around spirituality,	to increase opportunities to engage in
3.6		1-4 3	express personal opinions around spirituality, meaning and purpose with their peers. Speaking	to increase opportunities to engage in activities to express and explore faith and
3.6			express personal opinions around spirituality,	to increase opportunities to engage in

			program tour religiously based art was displayed on a wall.	the program as a safe environment to explore meaning and purpose.						
	Domain 4									
			Peer Support							
			4.1 Peer Support							
4.1.1	Formal Peer Support	1-5 5	The program offers multiple opportunities and differing formats to engage in mutual support groups. Members are able to share experiences and information with each other, creating an empathic environment for those attending. In addition, staff are available to meet individually with members to provide support, information, and resources as part of the program. Some of the formal peer support examples include Circle of Support, Power of Positivity, Teen Night once a month, and the young adult program (Hope Empowerment Recovery and Opportunities Discovery Center, formally known as HERO, provides a peer community to 18 – 25-year old's).							
4.1.2	Informal Peer Support	1-4 4	Members report that there are opportunities throughout the day to provide support to their peers. Members will congregate before or after groups to visit and share and find those unstructured times are ideal for providing one another support. More than one interviewee described the staff and participants being like a family. Staff report most members take the opportunity to provide that support to their peers. 4.2 Telling Our Stories							
4.2	Telling Our	1-5	Staff recognizes the value in the ability to share							
	Stories	19	stories of recovery as well as how others may							

		5	benefit by hearing someone's story. The program	
			actively encourages members to do the same and it	
			is written into some of the curriculum.	
			Members stated that the program offers different	
			formats for members and staff to share their	
			stories of recovery including Recovery Reelz,	
			Healthy Minds podcast, Circle of Support, Recovery	
			Support Training, and staff will provide space to	
			members while meeting one-to-one to share.	
			members while meeting one to one to share.	
4.2.1	Artistic	1-5	The program offers a variety of mediums through	
	Expression	5	which members can express themselves artistically.	
		5	Members described Creative Writing, Craft Nation,	
			Circle of Support, and anger management as	
			groups and activities where they are able to	
			express themselves artistically. Friday's are	
			reserved for karaoke. Staff identified participating	
			in plays organized by the program, a weekly	
			painting class facilitated by a volunteer, beading,	
			sewing, and Make It & Take It activities as other	
			options. One staff provides opportunities to	
			produce a short movie and to be interviewed for a	
			podcast produced by REN. Of the art created by	
			members, a vote is taken to determine which will	
			be displayed on the walls. Additionally, members	
			assisted in the creation and painting of the building	
			mural.	
			4.3 Consciousness Raising	
			-	
4.3	Consciousness	1-4	REN encourages members to explore beyond	
	Raising	4	themselves and learn about the member	
			movement. Historically, the program participates in	
			a Day at the Capital event held with other peer run	

		programs which is an opportunity to learn about how bills are made and how members can provide feedback on those bills by registering to speak. Another tradition at the program is attending the National Alliance to Mental Illness annual walk, and a kickball tournament. Staff also share information learned through the peer run network and by attending forums related to mental health.
		4.4 Crisis Prevention
4.4.1 Formal Crisis Prevention	1-4 4	REN has several protocols related to ensuring staff are trained and prepared to address crises as they arise. All staff are required to complete crisis training which includes an online <i>Relias</i> course, <i>Therapeutic Options</i> (staff is trained facilitator), and <i>Mental Health First Aid</i> . Staff are also trained in Narcan administration. Members are invited to attend some trainings when space is available. Additionally, all new staff complete RST training which has a crisis prevention component. As a preventive measure, when using the largest room of the building for an activity there are a minimum of two staff minimum. Some classes offered to members include <i>Anger</i> <i>Management, Wellness Recovery Action Plan</i> (WRAP) groups, RST, <i>Mental Health First Aid, Hope</i> <i>and Healing</i> (an opioid use program), and <i>Breaking</i> <i>Down the Barriers</i> , among others. Groups offered including journaling, breathing exercises, and physical exercise as means to improve coping and preventing crises.

			Members identified staff being available	
			immediately when a member is in distress and that	
			the groups and activities help to create or improve	
			life skills. When members are in distress and leave	
			the program, staff will reach out to offer support	
			and hope.	
4.4.2	Informal Crisis	1-4	One staff stated that REN provides a foundation of	
	Prevention		support for members. Members develop	
		4	relationships and support through the program and	
			can reach out to staff when issues arise.	
			Members reported participating in the program	
			now enables them to ask for help when unable to	
			in the past, knowing they can rely on the program,	
			and that just having the support and feeling safe at	
			the program helps them to make better decisions.	
			A member noted that staff repeat recovery	
			concepts in different ways and eventually it is an	
			accepted understanding.	
			4.5 Peer Mentoring and Teaching	
4.5	Peer Mentoring	1-4	Members identify both staff and peers as mentors.	
	and Teaching		Staff and peers share their story and inspire others.	
		4	Members stated that all staff have great strengths,	
			and it is easy to see that they enjoy the work at	
			REN. Some staff were described as <i>down to earth</i>	
			and easily approached. Members also provide	
			mentoring and teaching to each other. All staff	
			agreed having had a mentor within the program	
			and hoped to have been a mentor to others.	
			Domain 5	
			Education	

			5.1 Self-Management/ Problem Solving Strate
5.1.1	Formally Structured Problem- Solving Activities	1-5	The program offers scheduled classes that work to improve problem solving skills and also offers activities as an Escape Room created by the HEROs group, which enhanced participants skills to work together to solve the puzzle. Other examples include conflict resolution and communication classes. Staff describe attempting to foster an environment of learning in an effort to build skills and competence. Staff described sitting with members to talk through the determination of next steps when working to resolve issues. The program trains staff to listen for unmet needs and to <i>get curious</i> in order to assist members in resolving conflicts.
	Receiving	1-5	when working to resolve issues. The program trains staff to listen for unmet needs and to <i>get curious</i> in
	Problem- Solving Support	5	program as a safe space and feeling supported by others that attend.
5.1.3	Providing Informal Problem- Solving Support	1-5 5	When asked about providing problem solving support, a member stated that the program suggests using "I statements" noting that speaking to personal experiences may be helpful to someone else. One member reported that attending the program helps them get warmed up for the day by being around others and then offering input to others when asked.
			5.2 Education/Skills Training and Practice
5.2.1	Formal Practice Skills	1-5	The program offers several opportunities for formal skill development including the Courage Lab to

		5	provide opportunities to improve typing and computer skills, as well as other courses already listed. REN offers some specialized courses such as Recovery Reelz; in which, members write and produce a short movie relating to their recovery story while involving all the different roles in movie making. Similarly, the program has a podcast that allows members to increase their speaking and	
			interviewing skills.	
5.2.2	Job Readiness Activities	1-5	Staff report 85 - 100% of members are involved in job readiness activities. The many volunteer opportunities are great examples of members' ability to improve job skills such as resource fairs, spring training concession stand, and they can work directly with a Recovery Coach for one-to-one assistance. Additionally, members can engage in computer training opportunities. Members discussed how involvement has helped them develop communication skills and boost their confidence outside of REN.	
			Domain 6	
			Advocacy 6.1 Self Advocacy	
6.1.1	Formal Self Advocacy Activities	1-5 5	Once a member has joined REN, they create a service plan with staff which allows them to identify goals and areas in which they would like to develop skills. Members interviewed reported the ability to advocate their needs to staff at any time.	

			In addition, members stated REN is a safe place to advocate for themselves and staff encourage them to express anything that dissatisfies them, allowing them to build confidence. Staff said all members have participated in self-advocacy and gave an example of helping members advocate for themselves with their Case Managers or clinical team. 6.2 Peer Advocacy	
6.2	Peer Advocacy	1-5 5	All members interviewed reported providing peer support to other members and vice versa. Members expressed supporting one another and offering advice, advocating, and problem solving together.	
6.2.1	Outreach to Participants	1-5 5	REN uses several methods to engage and outreach members. Staff reported they are assigned an outreach list each month. Staff will call members to engage them in groups, activities, and upcoming outings in the community.	

FACIT SCORE SHEET

Domai	n	Rating Range	Score			
Domain 1: Structure						
1.1.1	Board Participation	1-5	5			
1.1.2	Consumer Staff	1-5	5			
1.1.3	Hiring Decisions	1-4	4			
1.1.4	Budget Control	1-4	4			
1.1.5	Volunteer Opportunities	1-5	5			
1.2.1	Planning Input	1-5	5			
1.2.2	Dissatisfaction/Grievance Response	1-5	5			
1.3.1	Linkage with Traditional Mental Health Services	1-5	5			
1.3.2	Linkage to Other Consumer Operated Services Program (COSPs)	1-5	5			
1.3.3	Linkage with Other Services Agencies	1-5	5			
Domai	n 2: Environment	Rating Range	<u>Score</u>			
2.1.1	Local Proximity	1-4	4			
2.1.2	Access	1-5	5			
2.1.3	Hours	1-5	5			

2.1.4	Cost	1-5	5
2.1.5	Accessibility	1-4	4
2.2.1	Lack of Coerciveness	1-5	5
2.2.2	Program Rules	1-5	5
2.3.1	Physical Environment	1-4	4
2.3.2	Social Environment	1-5	5
2.3.3	Sense of Community	1-4	4
2.4.1	Timeframes	1-4	4
Doma	in 3: Belief Systems	Rating Range	<u>Score</u>
3.1	Peer Principle	1-4	4
3.2	Helper's Principle	1-4	4
3.3.1	Personal Empowerment	1-5	5
3.3.2	Personal Accountability	1-5	5
3.3.3	Group Empowerment	1-4	3
3.4	Choice	1-5	5
3.5	Recovery	1-4	4
3.6	Spiritual Growth	1-4	3

Doma	in 4: Peer Support	Rating Range	<u>Score</u>
4.1.1	Formal Peer Support	1-5	5
4.1.2	Informal Peer Support	1-4	4
4.2	Telling Our Stories	1-5	5
4.2.1	Artistic Expression	1-5	5
4.3	Consciousness Raising	1-4	4
4.4.1	Formal Crisis Prevention	1-4	4
4.4.2	Informal Crisis Prevention	1-4	4
4.5	Peer Mentoring and Teaching	1-4	4
Doma	in 5: Education	Rating Range	<u>Score</u>
5.1.1	Formally Structured Activities	1-5	5
5.1.2	Receiving Informal Support	1-5	5
5.1.3	Providing Informal Support	1-5	5
5.2.1	Formal Skills Practice	1-5	5
5.2.2	Job Readiness Activities	1-5	5
Doma	in 6: Advocacy	Rating Range	<u>Score</u>
6.1.1	Formal Self Advocacy	1-5	5

6.1.2 Peer Advocacy	1-5	5
6.2.1 Outreach to Participants	1-5	5
Total Score	206	
Total Possible Score	208	