



Rural Health Transformation Program

Rural Health Innovative Care Pilot Program Solicitation No. YH27 – 0023
Technical Assistance for Operational & Fiscal Performance Solicitation No. YH27 – 0024
July 31st, 2026, 1:00-2:30PM MST

Acknowledgement of Support

This effort, expressly named as Arizona Rural Health Transformation Program, is supported by the Centers for Medicare & Medicaid Services (CMS) of the U.S. Department of Health and Human Services (HHS) as part of a financial assistance award totaling \$166,988,955.92 with 100 percent funded by CMS/HHS.

The contents are those of the author(s) and do not necessarily represent the official views of, nor an endorsement, by CMS/HHS, or the U.S. Government.



Agenda

01 Welcome & Overview

02 Rural Health Innovative Care Pilot Program

03 Technical Assistance for Operational & Fiscal Performance

04 Application Details

05 Program Requirements

06 Application Submission

Introductions & Conference Structure

This session orients prospective applicants to the requirements of Request for Grant Applications YH27-0023 & YH27-0024.

01

Questions

Must be submitted via email on the Question Submission Form to procurement@azahcccs.gov. Answers will be posted to the RFGA files and on the RHTP webpage through an FAQ.

02

Information

AHCCCS cannot provide information beyond what is publicly available in the RFGA. Statements made at a pre-application conference are not amendments to the RFGA unless a written amendment is issued.

03

Applicant Responsibility

Applicants are responsible for monitoring the Euna Grants system for amendments, clarifications, and posted responses.

The presenter will summarize the solicitation, the funding structure, applicant eligibility, application requirements, and the evaluation approach. This conference does not amend the solicitation, it is informational. In the event of any conflict, the written RFGA and any formal amendments posted in the Euna Grants system govern.



AZ RHTP Overview

Arizona's RHTP initiatives were designed to align with CMS's 5 strategic priority areas, ensuring that program investments advance federal objectives while addressing Arizona's rural and underserved community needs.

Strategic Goal	Description
Make Rural America Healthy Again	Focus on preventive care, chronic disease management, behavioral health, and maternal-fetal health using evidence-based approaches. Address root causes of poor health and improve long-term outcomes .
Sustainable Access	Help rural providers become long-term, reliable access points by improving efficiency and encouraging collaboration across facilities and systems (e.g., better coordinate primary, specialty, and emergency care).
Workforce Development	Strengthen recruitment and retention of health care workers in rural communities .
Innovative Care	Promote new ways to deliver care , such as value-based payment models or Accountable Care Organizations, to improve quality and reduce costs.
Tech Innovation	Invest in digital health tools, telehealth, data sharing, and cybersecurity to modernize health care delivery .



CMS awarded Arizona \$166,988,955.92 for administration and implementation of its initiatives and programs in RHTP Budget Year 1.



RHTP Funding Overview

Below outlines **eligible funding usage and funding restrictions** under CMS guidance and specifies that Arizona must select *at least 3 eligible activities* as part of the RHTP application:

Eligible Funding Usage



1. Providing **IT tools and upgrades**
2. Right-sizing rural health systems
3. Improving **access to mental health** and substance use care
4. Developing innovative care models
5. Ensuring **sustainable access** to high-quality rural healthcare
6. Training and technical assistance
7. Providing **payments to healthcare providers**
8. Promoting consumer-facing technologies
9. Promoting **evidence-based interventions**
10. Recruiting & retaining **clinical workforce**

Funding Restrictions*



- **New construction**
- Meeting **matching requirements** for any other federal funds or local entities
- Replacement of **payment for reimbursable clinical services** or **changes to existing fee schedules**
 - Provider payments cannot exceed 15% of total funding per budget year
- 5% limitation per budget year for **EMR replacement** if system is in place as of 9/1/25
- **Broadband infrastructure**
- Clinician salaries for facilities that subject clinicians to non-compete agreements.
- **Meals**, including medically tailored meals
- **Supplanting** existing State, local, tribal, or private funding of infrastructure or services.

*The list is non-exhaustive



RHTP Period of Performance

CMS established RHTP's Period of Performance to run **December 29, 2025 through October 30, 2030**, with annual Non-Competing Continuation (NCC) Application review and approval.

OBLIGATION AND LIQUIDATION

- All costs **must be obligated** no later than **October 30, 2026**.
- All obligated costs **must be fully liquidated** (paid) no later than **September 30, 2027**.
- Each budget period includes an obligation period and a liquidation period, consistent with 2 CFR Part 200.

Funding under this RFGA is issued on a budget-period basis and corresponds to Budget Period 1. Continued funding depends on NCC approval, satisfactory performance, and the availability of federal funds.

CMS RHTP BUDGET PERIODS

Budget Period 1	Dec 29, 2025 to Oct 30, 2026
Budget Period 2	Oct 31, 2026 to Oct 30, 2027
Budget Period 3	Oct 31, 2027 to Oct 30, 2028
Budget Period 4	Oct 31, 2028 to Oct 30, 2029
Budget Period 5	Oct 31, 2029 to Oct 30, 2030



Rural Health Innovative Care Pilot Program

This competitive grant opportunity under the Making Rural Healthcare Accessible Initiative supports rural providers in piloting innovative care models, mobile and satellite service delivery, and alternative payment approaches across rural and rural Tribal communities in Arizona.

FUNDED PROJECTS WILL SUPPORT



Mobile & Satellite Care

Bring specialty, primary, and preventive care directly to remote communities through deployed mobile units and satellite sites

Innovative Care Models

Fund Community Health Workers (CHW) programs, in-home services, diversion models, and traditional healing supports designed for rural populations

Value-Based Payment

Advance value-based care and alternative payment models tied to quality and rural efficiency

SPECIFICALLY, THIS INITIATIVE AIMS TO:

- Deploy mobile and satellite units for specialty, primary, and preventive care
- Pilot community health worker and in-home service delivery models
- Integrate traditional healing supports for Tribal communities
- Adopt value-based payment and alternative reimbursement models
- Reduce avoidable emergency department visits through diversion and coordination models
- Build sustainable rural service access points beyond urban hub-and-spoke



Available Funding and the Tiered Model

Funding for Budget Years 2 through 5 is contingent upon submission and approval of an annual NCC application, satisfactory programmatic and financial progress, and the availability of funds.

Up to
\$21,000,000
per budget year for this initiative

TIER	AWARD RANGE	FOCUS	ELIGIBLE APPLICANTS
Tier 1	\$10,000 to \$75,000	Foundational capacity for innovative care in underserved areas	Small rural clinics · Tribal health programs and 638 facilities · community-based organizations · rural EMS · school-based health centers
Tier 2	\$75,001 to \$500,000	Mobile health planning, community health worker programs, in-home services	RHCs · rural-serving FQHCs · small Critical Access Hospitals · Tribal facilities · county health departments · provider consortiums
Tier 3	\$500,001 to \$2,000,000	Mobile health unit deployment and innovative payment model pilots	Critical Access Hospitals · regional health systems · large Tribal facilities · provider networks · multi-county health departments · universities
Tier 4	\$2,000,001 to \$5,000,000	Multi-site initiatives with statewide impact	Anchor institutions · AHCCCS-contracted MCOs · statewide/regional health systems · Tribal consortiums · multi-stakeholder networks



Eligible Activities by Tier

New or expanded activities only. Projects that maintain existing service levels, supplant existing funding, or duplicate services already funded through other payers are not allowed. *Mobile unit procurement is subject to case-by-case AHCCCS and CMS review and approval.*

Tier 1 Foundational Access	Tier 2 Program Implementation	Tier 3 Comprehensive Transformation	Tier 4 Multi-County System-Level
- Community health navigation support - Digital literacy training for patients and staff - Small-scale in-home service pilots - Connectivity assessments and planning - Basic outreach and engagement tools	- Community health worker programs - Mobile health unit planning - In-home service delivery models - Care coordination platforms - Diversion model pilots	- Mobile health unit acquisition and deployment - Satellite clinic establishment in underserved areas - Innovative payment model pilots - Culturally responsive care programs for Tribal communities - Traditional healing integration supports - Regional care coordination systems	- Multi-site mobile health programs with referral systems - Value-based care transformation initiatives - Statewide care coordination platforms - Community paramedicine programs - Regional networks spanning multiple counties - Alternative payment model scaling

Technical Assistance for Operational & Fiscal Performance

This competitive grant opportunity under the Making Rural Healthcare Resilient Initiative provides targeted technical assistance to rural providers for operational improvement, financial management, and network administration across rural and rural Tribal communities in Arizona.



FUNDED PROJECTS WILL SUPPORT

Operational Improvement

Workflow redesign, quality improvement, and performance benchmarking to strengthen day-to-day operations

Financial Management

Revenue cycle optimization, billing and coding support, and long-term sustainability planning

Network Administration

Governance, compliance, and affiliation support for rural providers building integrated networks

SPECIFICALLY, THIS INITIATIVE AIMS TO:

- Strengthen operational efficiency at rural clinics, hospitals, and networks
- Improve revenue cycle performance and billing sustainability
- Prepare rural providers for value-based care and alternative payment models
- Build capacity to form and manage integrated rural health networks
- Ensure compliance with federal grant and audit requirements
- Support long-term financial viability of rural providers



Available Funding and the Tiered Model

Funding for Budget Years 2 through 5 is contingent upon submission and approval of an annual NCC application, satisfactory programmatic and financial progress, and the availability of funds.

Up to
\$2,800,000
per budget year for this initiative

TIER	AWARD RANGE	FOCUS	ELIGIBLE APPLICANTS
Tier 1	\$10,000 to \$50,000	Operational assessments, billing audits, and compliance reviews	Individual providers · small rural clinics
Tier 2	\$50,001 to \$150,000	Comprehensive TA engagements, training programs, and system implementations	Critical Access Hospitals · FQHCs · Tribal facilities · provider collaboratives
Tier 3	\$150,001+	Network-wide initiatives, multi-site implementations, and value-based care readiness	Anchor institutions · health systems · MCOs · regional networks · large Tribal facilities

Eligible Activities by Tier

New or expanded activities only. Projects that maintain existing service levels, supplant existing funding, or duplicate services already funded through other payers are not allowed.



Tier 1

Assessment & Diagnostics

- Operational assessments and workflow reviews
- Billing audits and coding accuracy reviews
- Compliance reviews and internal controls checks
- Financial planning for individual practices
- Audit preparation support

Tier 2

Implementation & Training

- Revenue cycle optimization
- Quality improvement and process redesign
- Staff training on billing, coding, and compliance
- Cost accounting and financial system implementation
- Performance benchmarking programs
- Federal grant reporting and internal controls development

Tier 3

Network & Value-Based Transformation

- Integrated rural health network formation
- Governance and affiliation agreement development
- Value-based care readiness (risk stratification, quality metrics)
- Population health management systems
- Multi-site financial and operational system integration
- Legal and regulatory compliance for networks

Application Package and Project Narrative

Final performance measures and reporting requirements are established by AHCCCS and CMS at the time of award.

APPLICATION PACKAGE

- 1 Project Narrative
- 2 Budget Narrative and Exhibit E (Budget Planning Template)
- 3 Required attachments and exhibits (Exhibit A through H)
- 4 Required assurances and documentation

All materials are submitted through the Euna Grants system by the established deadline. Incomplete or non-compliant applications may be deemed non-responsive.

PROJECT NARRATIVE COMPONENTS

1. Executive Summary
2. Needs Assessment
3. Scope of Work
4. Implementation Plan & Timeline
5. Performance Measurement Including Data Collection
6. Partnerships & Collaboration
7. Program Duplication Attestation
8. Sustainability Plan



Budget Narrative Requirements

The Budget Narrative must correspond directly to Exhibit E (Budget Planning Template) and explain how each cost supports the activities in the Project Narrative.



EVERY COST MUST BE

Allowable

Permitted under RHTP requirements and applicable federal regulations

Allocable

Directly attributable to the project based on proportional benefit

Reasonable

Consistent with market value and not excessive given the scope

Necessary

Essential to successful implementation of the project

THE NARRATIVE MUST ADDRESS

- A budget overview, with total funding requested and distribution across categories
- Detailed line-item justification, with description, quantity, and unit cost
- Alignment of every cost with specific activities, and no lump-sum or unexplained costs

BUDGETS MUST COMPLY WITH THE CAPS

7% administrative (direct + indirect)

20% capital and infrastructure

15% provider payments

5% EMR/EHR replacement

Tribal Eligibility Considerations

Tribally operated healthcare facilities, Tribal health departments, Inter-Tribal organizations, and 638 facilities serving rural populations are fully eligible to apply across all tiers of this initiative, provided that proposed services are delivered in HRSA-designated rural service areas.



EXAMPLES OF QUALIFYING TRIBAL ENGAGEMENT

Formal partnerships

Formal partnerships with Tribal health systems

Leadership support

Evidence of Tribal leadership support, such as letters of support

MOUs / MOAs

Memorandums of Understanding or Memorandums of Agreement

Culturally responsive design

Project design tailored to the needs of Tribal communities

Tribal partnerships are highly encouraged & are eligible for scoring bonuses of up to 5% in the evaluation process.

Required Exhibits (A through H)

Failure to submit all required exhibits, or submission of incomplete or materially deficient exhibits, may result in an application being deemed non-responsive.



A

Pre-Application Risk Assessment

Organizational, financial, and programmatic information supporting the pre-award risk review under 2 CFR 200, and applicable 2 CFR 300 guidance

B

Self-Attestation of Fiscal Stewardship

Certifies that activities do not supplant existing funding and affirms compliance with federal cost principles

C

AHCCCS Standard Data Collection Form

Applicant identifying information for federal reporting, including SAM.gov requirements

D

Implementation Plan

The proposed approach, timeline, milestones, and performance measures demonstrating readiness

E

Budget Planning Template

The detailed project budget using required federal cost categories, aligned with the Budget Narrative

F

Insurance Requirements

Minimum insurance coverage the contractor and subcontractors must procure and maintain

G

Offer and Acceptance Form

The applicant's binding offer to provide services in compliance with all solicitation terms

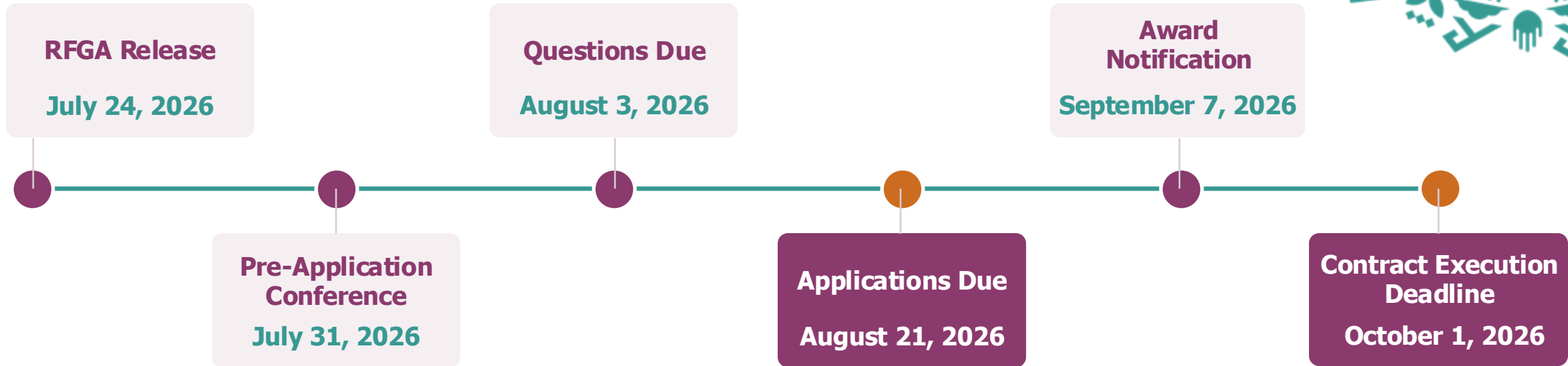
H

Confidential Information Designation

Identifies materials the applicant considers proprietary or trade secret and exempt from disclosure

Solicitation Timeline

Dates are subject to change. All updates are posted in the Euna Grants system; applicants are responsible for monitoring the deadlines.



Submission platform: Applications must be submitted through Euna Grants (formerly eCivis) at <https://portal.ecivis.com/#/login>. Late applications will not be accepted under any circumstances.



How Applications Are Scored

Evaluation considers both the quality of the proposed project and the applicant's capacity to implement and report on the proposed activities. Applications are also evaluated for consistency across all components; material inconsistencies may lower scoring. The **Rural Health Innovative Care Pilot Program Grant** (Solicitation No. YH27–0023) follows Tiers 1–4. The **Technical Assistance for Operational & Fiscal Performance Grant** (Solicitation No. YH27–0024) follows Tiers 1–3.

SCORING CRITERION	TIER 1	TIER 2	TIER 3	TIER 4
Rural Health Need & Impact	25%	23%	21%	20%
Organizational Capacity & Experience	18%	21%	23%	25%
Project Design & Feasibility	22%	23%	23%	24%
Sustainability & Scalability	17%	20%	22%	23%
Budget Reasonableness	18%	13%	11%	8%
* <i>Bonus: Tribal Partnership</i>	Up to 5%	Up to 5%	Up to 5%	Up to 5%
* <i>Bonus: Alignment with Arizona Health Improvement Plan (AZHIP)</i>	Up to 5%	Up to 5%	Up to 5%	Up to 5%

** Bonus points are awarded only where applicants provide clear, specific, and verifiable documentation of the claimed criteria*

Program Alignment, Non-Duplication, and Transformation

All applicants must demonstrate these capabilities at the time of application. They establish minimum eligibility and are incorporated into the terms of any resulting award.



A Program Alignment & Eligible Services

- Serve rural or rural Tribal populations, by service-delivery location
- Align with RHTP goals and the CMS-approved scope of work
- Support healthcare access, rural provider capacity, or system coordination
- Reflect coordination across providers, systems, or partners

B Non-Duplication & Allowable Use

- Do not duplicate existing services or funding streams
- Do not supplant existing federal, state, Tribal, or local funding
- Not reimbursable by other payers, absent a coverage gap or transformational change
- Comply with all cost caps; be allocable, reasonable, and necessary

C Project Design & Transformation

- Represent new or expanded activities beyond current operations
- Produce measurable improvements in access, capacity, or outcomes
- Improve system performance beyond maintaining current service levels
- Define target populations, delivery approach, and geographic impact

AZ RHTP Protections Against Supplanting

Under CMS guidance, supplanting is explicitly prohibited for RHTP. All funds **must be used to support new, expanded, or enhanced activities** rather than to offset costs that are already covered by other funding sources.



Allowable Expansion

Hiring new staff for new services

Funding a new community health worker to deliver a new chronic disease management program in counties B, C, and D.

New equipment for expanded services

Purchasing new telehealth equipment and devices for a new remote endocrinology consult service not previously offered.

New populations in new geographies

Extending an existing pilot program to three new rural counties that were not previously served.

New technology-driven capabilities

Adding AI-powered diagnostic tools, remote patient monitoring, or data infrastructure capabilities that did not previously exist.



Supplanting (Not Allowed)

Shifting existing staff salaries

Using RHTP funds to pay the salary of a nurse already employed and funded by the State or county health department.

Replacing current equipment costs

Using RHTP to cover the replacement cost of equipment in County A that is already funded by the county budget.

Covering existing operating expenses

Redirecting RHTP funds to pay for rent, utilities, or supplies already budgeted by the local health department.

Duplicating billable services

Paying for clinical services already reimbursable through Medicaid, Medicare, or private insurance.

Supplanting Compliance Checklist

The supplanting test focuses on the activity being funded, not the entity receiving the funds. Existing program costs, administrative expenses, and activities must continue to be funded by the original sources.



✓ Baseline Service Inventory

Document all services currently provided, their funding sources, and the populations they serve.

✓ Funding Source Map

For **each existing service**, identify who pays for it (Medicaid, county budget, State appropriation, other grants). **Confirm in writing** that those funding sources will continue.

✓ New vs. Existing Delineation

For every RHTP-funded activity, **document specifically what is new or expanded**: service, population, geography, milestones, or delivery model. Be explicit and precise.

✓ Time Allocation for Shared Staff

If any staff member works on both existing and RHTP-funded activities, **document the time split**. Only the RHTP-specific portion may be charged to the opportunity.

✓ Internal Controls and Standard Operating Procedures (SOPs)

Establish **SOPs for avoiding program duplication**. AZ RHTP will require this documentation during the risk assessment process.

✓ Ongoing Monitoring

Review quarterly to ensure existing funding sources have not been reduced or redirected as a result of the RHTP award. **Any reduction could signal supplanting**.

Sustainability Plan Requirements

Demonstrate a clear strategy for delivering lasting change rather than a temporary infusion of funding. RHTP funds must build capacity that endures after the program period ends (after FY31).



ADDRESS EACH OF THESE IN YOUR NARRATIVE

- 1 Persistence of investments**
How will affiliation models, IT infrastructure, or workforce programs launched with RHTP funds be maintained beyond the funding period?
- 2 Path to permanence**
For effective new programs, will you pursue integration into the permanent Medicaid benefit, legislative appropriation, or another durable mechanism?
- 3 Self-sustaining models**
Will the partnerships and models you launch sustain themselves, for example through shared-savings or alternative payment arrangements?
- 4 Named funding sources**
What specific sources of funding will maintain each program, service, and initiative after RHTP support concludes?

SCORING: SUSTAINABILITY & SCALABILITY

17%

Tier 1

20%

Tier 2

22%

Tier 3

23%

Tier 4

WHAT STRENGTHENS A PLAN

- Integrate lessons into ongoing policy, such as a Health Improvement Plan or Medicaid managed-care contracting
- Show a concrete transition away from RHTP funding
- Provide a credible, specific post-award funding path rather than a general intention to seek funds

RHTP Administrative Restrictions & Cost Caps



The RHTP is subject to a cumulative 10% administrative cost cap across the State subrecipients. AHCCCS retains 3% for program administration (up to 7% is available each grantee). The **20% 15% and 5% limitations** below are **statewide caps established by CMS based on Arizona's total RHTP award**. AHCCCS will evaluate each proposal and determine the appropriate allocation of funding within these categories while ensuring the State remains within CMS funding limitations.

7%

Administrative Costs

Direct and indirect combined, at the grantee level. A NICRA does not exempt any portion from this ceiling.

20%

Capital & Infrastructure

Minor renovations or alterations, equipment, and infrastructure improvements.

15%

Provider Payments

Payments to healthcare providers for the provision of healthcare items or services.

5%

EMR / EHR Replacement

Applies where a HITECH-certified system was in place as of September 1, 2025. Upgrades and added modules are exempt.

WORKED EXAMPLE: 7% ADMINISTRATIVE CAP

On a \$200,000 award, the administrative ceiling is $\$200,000 \times 7\% = \$14,000$. This governs direct and indirect administrative expenditures combined. For instance: \$12,000 direct + \$2,000 indirect (via NICRA) = \$14,000, which meets but does not exceed the cap. If the NICRA-generated indirect charges were \$3,000 instead, then the indirect administrative costs would need to be limited to \$2,000 or less, because the cap governs the combined total regardless of classification.

Data, Readiness, Governance, & Federal Compliance

The following four areas are project requirements outlined by CMS that are imperative to each application:



01

Data, Reporting & Performance

Demonstrate the ability to collect, manage, and report performance data, identifying data sources, reporting frequency, frequency, and internal processes for validation and oversight.

02

Implementation & Financial Management

Show readiness to initiate activities on time, obligate funds within the budget period, and maintain financial systems compliant with 2 CFR Part 200, with sufficient staffing, procurement capacity, and internal controls.

03

Governance, Coordination & Participation

Agree to participate in stakeholder engagement, governance structures, technical assistance, and any learning collaboratives, and to collaborate with AHCCCS, CMS, and other program participants.

04

Federal Compliance & Monitoring

Demonstrate the ability to comply with 2 CFR Part 200, CMS RHTP terms and conditions, and all AHCCCS subaward conditions, and to participate in financial reviews, programmatic reviews, site visits, and audits.



Application Submission Details

All applications must be submitted via Euna Grants, the State of Arizona online grant system.

DEADLINE RULES

- Applications must be submitted in the online grant system on or prior to the date and time indicated.
- Applications received by the due date and time will be opened. The name of each applicant will be publicly available.
- **Late applications will not be considered under any circumstances.**
- No extension or grace period will be granted for delays or incomplete proposals caused by internet connectivity problems, file uploading difficulties, or misunderstanding of the submission requirements.

APPLICATIONS DUE

August 21, 2026

ACCESSIBILITY ACCOMMODATIONS

With 72 hours prior notice, persons with disabilities may request accommodations such as interpreters, alternative alternative formats, or physical accessibility assistance, directed to the Procurement Officer.

Guidelines for Submitting Questions



1

In writing only

All questions regarding the RFGA must be submitted in writing to AHCCCS Procurement.

2

By the deadline

Questions are due August 3, 2026. Submit all questions by the deadline.

3

Answered for all

Responses to questions will be posted in the Euna Grants system for all applicants to review.

Meggan LaPorte, Chief Procurement Officer · AHCCCS Procurement · Procurement@azahcccs.gov

Applicants are responsible for monitoring the Euna Grants system for amendments, clarifications, and posted responses.

*A reminder: This conference is informational and does not amend the solicitation.
The written RFGA and any formal amendments govern the submission criteria.*



Questions & Answers

Thank You for Joining

AHCCCS is grateful to the rural and rural Tribal partners, providers, first responders, and community organizations taking part in this pre-application conference. Your engagement strengthens healthcare access and resilience across Arizona's rural communities.

We encourage all prospective applicants to review the full solicitation and its exhibits carefully in the Euna Grants system before preparing an application.

